



HANLEY CROUCH ANNUAL REPORT 2009 – 2010



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HANLEY CROUCH COMMUNITY
ASSOCIATION FORMALLY KNOWN
AS "THE LAUNDRY"

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COMPANY INFORMATION

Chair

Sally Sturgeon

Acting Deputy Chair

Priscilla Trench

Treasurer

In process of recruitment

Directors

Jeremy Corbyn MP

Lisa Cristie

Keith Edwards

Doreen Henry

Afam Nwodo

Sue Seifert

Secretary

Councillor Richard Watts

Centre Manager

Ami Haralambous

Interim Centre Manager

Colin Adams MBE

Business Address

and Registered Office

The Laundry

Sparsholt Road

London N19 4EL

Auditors

Simpson Wreford & Co.

Wellesley House

Duke of Wellington Avenue

Royal Arsenal

London SE18 6SS

Bankers

Natwest Bank plc.

PO Box 8036

218 Upper Street

London

N1 1SP

Company Number

1771608

(England & Wales)

Charity number

288337

BRIEF HISTORY & AIMS OF THE LAUNDRY

We are a multi-purpose community association operating in Tollington Ward, in North Islington, London. Our Association was set up originally in 1972 by a group of local parents who needed somewhere for their children to play. We are a multi-cultural organisation that celebrates diversity and inclusion.

Our services have now developed and we aim to provide services to the whole community irrespective of age, gender or disability. All are welcome to our centre, known locally as "The Laundry".

Over the last thirty six years we have had and will continue to have a major influence for the good in our community, providing a stable base in a rapidly changing environment.

Our Aim

The Laundry will: Improve the lives of people in our local community and promote community involvement and community cohesion through the delivery of services needed for children, young people and the elderly.

Specific Aims

The Charity Commission's guidance on Public Benefit (section 4 of the 2006 Act) has been considered when applying the objectives of the Charity.

The Laundry will:

- Increase the involvement of local people in their community;
- Assist newcomers to feel part of the community;
- Reduce barriers caused by class, race, ethnicity, age and/or disability;
- Reduce social isolation and raise self esteem;
- Assist people to make informed choices through access to advice, information and support;
- Empower people to make their views known to the people and organisations who affect their lives;

– Improve health and well being;

– Improve life chances through access to education, training and work;

The Organisation

Hanley Crouch is a charity, constituted as a company limited by guarantee and not having a share capital, and as such the members of the committee of management are both Trustees of the charity and Directors of the company. It is governed by its Memorandum and Articles of Association. One third of the members are subject to re-election each year. No management committee member has any beneficial interest in any contract with the Association. Management committee members guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. Management committee members are members of the charity but this entitles them only to voting rights.

The Committee of Management has been steadily strengthened over the last year and is now a mix of people who are close to the users and those who bring professional experience from other fields and those who do both. Members are co-opted during the year and then formally elected to the Board at the annual general meeting. New Trustees complete an application form and equal opportunities monitoring form and are then interviewed by two Trustees. New Trustees are provided with copies of previous annual reports, audited accounts, committee minutes, bullet points from the Charity Commission on responsibilities of trustees, and a current staff structure. They are also supported by a named Trustee during their induction. The committee meets on a regular basis to discuss strategic direction and to

formulate policy. The committee of management determines the general policy of charitable company and delegates it to the centre manager.

The members who served during the year were:

S Sturgeon
K Edwards
C Adams MBE (resigned 28.01.10)
L Cristie
R Watts
J Corbyn MP
P Trench
D Henry
M Morahan (resigned 07.12.09)
A Nwodo
S Seifert

The day to day management is carried out by Colin Adams, who is responsible to the Trustees.

Financial results

Details of the results of the Association's activities for the period are set out in the financial statements. The result for the period shows a deficit of £46,662 (2009: £40,324 deficit) leading to accumulated reserves at the year end of £118,185.

Financial review

Principal sources of funding during this period were from London Borough of Islington supporting the core running costs of the centre, Henry Smith ensuring continued activities supporting vulnerable older people in the community, Children In Need and City Bridge Trust who have enabled us to work with a range of children and young people in line with the aims and objectives of the organisation.

CHILDREN'S SERVICES – ANNUAL REVIEW

6 **C**hildren from our local estate live in one of the 10% most financially deprived areas in the UK (Index of multiple deprivations). Islington has the highest levels of drug misuse and mental illness in London and the highest rates of suicide amongst young men in England. Growing up as a child in this environment presents dangers and difficulties. Children from the estate do not have gardens. Where can they play?

Team Active

Team Active is Hanley Crouch Community Association's (HCCA) project for local children aged 5-12 years old. We run an inclusive after school club, where children with and without disabilities play alongside each other. Our work is underpinned by 'The Playwork Principles' and we are registered with OFSTED.

Our staff team provide play activities for up to 24 local children daily. Children are offered a number of play and learning experiences including arts and crafts, sports, team games, dance and cooking. Every day we prepare healthy food with the children and sit down to eat; this snack time

provides space for informal discussions.

During term time we collect children from two local schools at 3.15pm and provide a safe and varied play space until 6.15pm. Children also arrive independently and are brought here by parents and carers.

We also run a playscheme for 30 children per day during 8 weeks of the school holidays every day from 8.30am to 6.00am. Here we offer the children access to social and cultural settings beyond their immediate experience. This year we visited the Tate Gallery, outdoor theatre events and the British Museum. These visits have spring boarded arts projects including a sunflower sculpture. Our daily trips also take us to play spaces throughout London where children can express themselves and develop through all types of play.

In August 2009 we ran a residential trip to Sayers Croft Activity Centre where 20 children learned how to use compasses, built a bonfire, and floated their own handmade rafts, among a myriad of other outdoor activities.

This year we have had 108 children on our register, 59 of these children are from BME communities and 12 children speak a language other than English when they are at home.

We have 12 children with disabilities on our register and provide play opportunities for children with a broad range of disabilities including autism, rheumatoid arthritis, ADHD and cerebral palsy.

Our planned outcomes for 2009 and 2010 were:

- Children will broaden their horizons
- Children will develop supportive peer relationships
- Children will learn to accept and understand disability, and to celebrate the diversity of their community.
- Children with disabilities will feel more confident about engaging in activities with their peers

– Children will understand the importance of healthy eating and physical exercise in developing their health and well being.

– Children will develop new skills and gain self confidence

We have managed to meet all of these outcomes; we measure our success through games with children, questionnaires for children and families, portfolios of children's work and play observations by playworkers.

The main challenge we have faced has been in funding Team Active; we have been struggling to bring in the resources needed to support children with additional needs. In September 2009 we had to cut the special needs coordinator's hours from 28 to 17. The recession is a very competitive time for charities with all of us vying for fewer resources from trusts.

We understand that HCCA's future as a play provider will only be secured if a continued financial plan for the future is well planned and well executed.



Stay and play

Stay and Play is a free project for children aged 0 – 5 years and their families. We run 2 hour sessions on Tuesdays, Wednesdays and Thursdays between 10.00am and 12.00pm for up to 24 children a session. This has been such a popular service that we have had to turn families away for much of the year.

Parents and carers from the local area are welcomed into a stimulating environment where children are offered play opportunities which are planned and delivered by qualified under 5's workers using the Early Years Foundation Stages as a benchmark. The activities include sand play, painting, puzzles and very popular singing sessions. The children are provided with a healthy snack.

We run this service in partnership with North Islington Nursery and Children's Centre (NIN&CC) who provide a qualified under 5's worker and organise visits from health workers including speech therapists and nurses.

8 We host regular visits from Somali, Bengali and Turkish link workers who signpost families to other useful services and support them with paper work and communications with local authorities.

In February we began to share our nursery space with Palace for All, an organisation who work with children with disabilities. There have been teething problems in preparing the room for such a varied range of children of many ages and abilities. There have also been many benefits which come from working with so many dedicated and talented play professionals.

Toy library

Families can borrow a wide variety of quality toys from our Toy Library which runs alongside our Stay and Play sessions on Tuesdays, Wednesdays and Thursdays, from 10.00am to 12.00pm.

All of our toys promote development in the under 5's age group. We use The Early Years Foundation Stage as a guideline in the planning and ordering of the equipment

we lend to families. We provide toys that support development in physicality, problem solving, language and literacy, understanding of the world and children's social and emotional learning.

During 2009/2010 we have had problems in encouraging our 'English as a second language' families to borrow toys and have now asked link workers to help us promote this service by talking to families and explaining some of the benefits.

All of HCCA's work with children is underpinned by the playwork principles.

"They are based on the recognition that children and young people's capacity for positive development will be enhanced if given access to the broadest range of environments and play opportunities." (Playwork Principles Scrutiny Group, Cardiff 2005)



YOUTH SERVICES – ANNUAL REVIEW

The In Touch Project aims to improve the prospects of young people between the ages of 13 to 19, who are not accessing employment, education or training (NEETs). Over two days a week during term time, we work to discover the causes of the young people's difficulties and obstacles to learning, then use the conclusions to decide the most effective solution/s for each individual young person.

We provide a secure and caring environment with clear boundaries, in which trust is nurtured, and the young people are supported in reflecting on their difficulties such as substance misuse, relationships and sexual health. They are then guided through resolving their emotional, academic and behavioural challenges in order to move on from In Touch into education, training or employment with greater confidence and self-esteem. We work on their challenges either as a group or on a one to one basis, offering counselling, anger management, healthy living advice, education and careers guidance.

Every year we focus our literacy and some other activities on a variety of *themes of work* of relevance to our young people in order to give them the opportunity to discuss these issues, express their opinions and seek clarity where necessary.

One of these *themes of work* covered issues, either as they arise amongst members of the group, such as depression and teenage domestic violence, or that are highlighted in the media such as cyber bullying and the consequences of youth crime. We also arranged a Basic Life Support workshop facilitated by a member of the London Ambulance Service with participants receiving a certificate. All our young people and staff were included, learning and practising basic life support skills on resuscitation dummies which involved the recovery position, treatment of heart attacks, choking and what to do if someone appears to be having a fit. Young people also had the opportunity to ask questions and were able to discuss other emergency situations relating to epileptic fits, burns and drowning.

In recognition of Black History Month we used two films on slavery and segregation to make our young people aware of the experiences of black people in previous times and enable them to compare and contrast with the present and their own preconceptions and experiences. They also researched their chosen black role models and how they had made a positive contribution to society; they then created a PowerPoint presentation on them, which extended their ICT skills.

In response to the young people's interest in dogs, and public concern around responsible dog ownership, we ran a 'theme of work' on this issue. This culminated in a dog-training workshop facilitated by the Alpha Dog Club based in Finsbury Park. The workshop allowed the young people to experience the principles of motivation and incentives through learning the practical skills of dog training. This enabled the young people to reflect on their own motivations. They also designed a poster in response to a brief set by the dog trainer who judged the results and presented prizes.

One of the most successful *themes of work* of the period was a cross-curricular literacy and history project with our elders Weekenders group. The young people read and discussed articles on food rationing during and after World War II and short biographies of the elders. They then formulated and practised questions on food rationing with which they interviewed the elders after sharing a traditional lunch. We were really impressed with the way our young people managed to make the elders feel welcome and valued. As the interviews were filmed the young people had an opportunity to critique and improve their own and each other's interview techniques.

In addition to the literacy involved in these *themes of work* the young people continued to work on improving their maths skills by working on the national adult numeracy programme, so that they were all working towards gaining level 1 and 2 accreditation in numeracy as well as literacy.

During this period we worked with 15 young people from different referrers including Islington Arts & Media, Highbury Grove, Central Foundation and Holloway secondary schools and Connexions amongst others.

Overall, seven young people gained places at college to do GCSE or vocational courses, five young people were successfully re-integrated back into mainstream secondary school, one young person gained full-time employment, while the other two young people are still with us and making significant progress along with our new intake of young people. Two of our leavers continue to return to us regularly for advice and support and to update us on their progress and a further two have returned to gain work experience by peer mentoring for us.

Case Study

X was referred, as being disruptive in class, on 17th September 2008 aged 14, Year 10, after one month out of school.

Over the first few months, the *In Touch* staff team managed to discover that his family was dysfunctional with alcoholism, domestic violence and physical abuse suspected but not proven. Referrals had been made to social services and he was receiving counselling through the Rapid Response Team. He had been excluded from his first school, having been persuaded by a female classmate to join her in fabricating a false accusation against a teacher of viewing child porn on the internet, resulting in the teacher being suspended. After a period at a PRU, he had been transferred to another secondary school, where he had been attending the inclusion unit. We also worked out that his disruptive class behaviour occurred due to frustration at not getting help when "stuck"; and consumption of considerable amounts of junk food and drink.

Further problems that arose during his time at *In Touch* included difficulties in a relationship with an older girl via the internet, manifestation of inappropriately sexual behaviour, being falsely accused of rape,

escalation of his family's alcohol problem, conflict with a teacher at college and the start of self-harming as a result of low self-esteem through name-calling at college.

Whilst at *In Touch*, X was taught to manage his disruptive behaviour by monitoring the reasons for his frustrations in class and also his intake of cola drinks and sweets. While maintaining frequent inter-agency communication, the staff provided regular one-to-one sessions regarding his personal, emotional and social issues, and the need to find suitable opportunities for continuing his education. We supported his re-integration into mainstream education by preparing him to take his Level 1 literacy and numeracy tests and then encouraging him to gradually decrease his days at *In Touch* while increasing his time at college, where he has gained work experience in retail and under 5's work and is now studying for GCSE's.

Eventually, he had to be persuaded to stop attending *In Touch*; he now 'texts' and visits us frequently to update us on his progress, fully aware that he can turn to us for help if needed. Having learnt to reflect on his time here, he now realises that he could have used it much better. He says that he is very happy and "raring to get back to college" next term, that he never thought he would get this far and thanks us for making this possible.

YOUTH CLUB

Hanley Crouch Youth Club is a place where young people can come and relax, engage with others and participate in a range of activities, from the generic pool, table tennis, football, to the more creative, such as music production, film making and theatre workshops.

During this period, we worked with an organisation called Ndoro on a theatre production. The purpose of this was to give young people an opportunity to be involved in all aspects of staging a play. The young people would have an opportunity to write, produce, learn lighting techniques and other aspects of producing a play. The play was centred on the

comparison of life in a Western Society and that of a Third World Society.

As part of the planning, we felt this was an ideal opportunity for our members to merge with another youth club, to bridge links in terms of the "post code rivalry." Therefore, we invited members from another youth club based in Hackney to be part of the production. This worked well, as the young people had one purpose, to stage a play. The young people had an opportunity to meet with celebrities from the music industry to give them inspiration, namely Lisa Mafia and Romeo from So Solid Crew.

As previously in the youth club, music continues to play a big part with our young people. Some of them have been working on producing positive lyrics and endeavouring to have them played to the general public. We will continue this process, as it gives the young people an avenue to express themselves.

We have also been working on CV writing and interview techniques, as some of the young people are looking at employment opportunities. Some of them have taken this opportunity to create their CVs and apply for jobs using our in house computers.

We have also extended our horizons into film making. We have been working with Metaplay to produce a series of short films. This has given opportunities to some young people to gain skills in film making. They were given the chance to write the script, edit and be involved in shooting some of scenes from behind the camera. We are continuing our participation with Metaplay to produce more short films. These practical activities have allowed some young people who were hard to engaged to participate fully. They have demonstrated skills in leadership and peer mentoring.

As part of our Sexual Health Campaign, we had Brook Screening carrying out a Chlamydia Screening Workshop, which was well attended. During the next period we are hoping to have Drug and Alcohol Awareness and Conflict Resolution Workshops.

OLDER PEOPLE'S SERVICES – ANNUAL REVIEW

12 INFORMATION ADVICE AND GUIDANCE

Our Advice Information and Guidance service has continued to provide a wide range of support to local older people. Funded by Henry Smith Charity since January 2007 we are now in our final year. Many of the older people accessing our service have relied on this support to access services including welfare benefits such as pension credit, disability living allowance, attendance allowance and bereavement benefits. We have also supported older people around housing issues including eviction and access to supported housing, access to Council Tax Benefits, health and social care and support, these are just a few of the services we cover.

The service is open Tuesday, Friday and Saturday by appointment only. The service is free and confidential and open to anyone aged 50+.

The service has been developed to provide outreach and home visiting through our Social

Work Student's helping to reach further out into the community and increasing access for those too frail or vulnerable to get to the centre.

In the past 3 months we have encountered problems in delivering a high quality service, through the breakdown of access to information stored on our computers. We are currently having to monitor on a manual basis. Added to this the move from our purpose built office on the first floor has left us with little capacity to provide a fully confidential service.

As part of our ongoing monitoring we usually keep a few statistics around the amount of income we have generated for individuals through access to benefits and services in kind. This year we have managed to generate £19k in benefits and 9 older people have been able to re-access our services and other services through support with mobility i.e. disabled blue badge, dial a ride or taxi card services. Financial benefits are not the whole story, older people have benefited from emotional and personal support through counselling and befriending.

Activities, Events And Milestones

We have managed to develop a new service at Hornsey Lane Estate where we have also provided a range of services to very isolated older people living on the estate.

A new healthier lifestyles project was set up in November 2009 with some funding through the North Area Committee Grant. This project has proved successful and we will be looking to further fund this throughout 2010 to 2011. The healthier lifestyles project provides an hour of physical activity directed at older people and a health promotion hour focussing on healthy eating, arthritis care, information about access NHS direct and many more issues affecting older people.

As our users progress in years, there has been an increase in the level of support needed to enable individuals to maintain their independence. Some of our members are reluctant to approach other services for help and wish to maintain their links with Hanley Crouch.

Our work has also continued to support the now independent *Weekender Plus* project for older people, providing support, guidance and advice to help them continue providing a range of vital social activities to older people.

In March 2010 we managed to recruit a young person (Rasna) from the *Future Jobs Fund* project to provide support and direct work with the *Weekender Project* also some low level advice and guidance. Sharmayne is also working with the project around administration and back office support.

Our staff team

Irene Winter – Advice and Information Officer
Syeda Pasha – Advice and Information Officer
Kayley Cunningham – Student Social Worker

Weekender Staff Team

Rasna Begum – Support Worker
Jamie Taylor – Cook

The Weekender Project managed to secure £10K from The Big Lottery - Awards for All to provide services and activities through 2009 to 2010. Sadly we lost our valued minibus which was

badly vandalised over the Christmas holidays. We have worked with members to access Dial – A Ride which has been successful in bringing in our frail and housebound older people to the centre on Saturday's. Rasna has been busy co-ordinating the dial a ride services and this is so far working well.

Our Cultural celebrations included Diwali, Navratri and Eid celebrations. Once again we had a very busy Christmas with a party held at Hornsey Lane Estate and our big Christmas lunch at Hanley Crouch.

Our healthy eating café continues to provide healthy meals on Fridays and Saturdays at Hanley Crouch.

Mrs. A

Mrs. A came to see our adviser regarding her council tax rebate. She should have received older person's rebate of £100 this year and last year. Despite contacting council tax several times, she was not awarded the rebate. Our adviser assessed Mrs. A's situation and liaised with council tax benefits. As a result Mrs. A has now been awarded with her rebate for two years. Mrs. A now attends the weekender club regularly and looks forward to meeting everyone on Saturdays. She also attends the keep fit sessions and regular day trips. Mrs. A has booked to go to Torquay in Devon for the annual group holiday. She states "It is so much better to stay active than to stay at home doing nothing. I am so glad that I have found out about *The Weekender* plus project. It's a lovely project for older people and the staff here is really helpful."

Mrs. B

Mrs. B lost her husband last year and was lost and confused as she has never handled her finances before. Our adviser assisted Mrs. B with completing a funeral payment grant application form. She received around £1300 towards the cost of the funeral. We also assisted her in completing her housing benefit, council tax benefit and pension credit application form. Our regular visits have encouraged Mrs. B to attend the weekender project. She now regularly attends the project and very much enjoys socialising with others in the group. Mrs B now also regularly attends some of the day trips organised by *The Weekender Project*.

HANLEY CROUCH FUNDERS

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WE WOULD LIKE TO THANK OUR FUNDERS FOR THEIR CONTINUING SUPPORT AND CONFIDENCE IN OUR WORK. THEY ARE:

London Borough of Islington
BBC Children in Need
Big Lottery Fund
Barnardos
Neighbourhood Support Fund
London Borough Islington Youth Club
Four Winds Trust
Finsbury Park Partners
Early Years Development & Childcare Partnership
Henry Smith Charity
Children In Need
City Bridge Trust
Islington Enterprise Agency
Islington Play Association
Other Grant
Jack Petchey Foundation
Islington Childrens fund
London Borough of Islington
Newby Trust
Islington Health Works
Neighbourhood Renewal Fund

Octopus Network (LBI)
NIYIP
Paul Hamlyn Foundation
Community Development Foundation
Ibiss Sure Start
Four Acre Trust
Youth Justice Board
NHC The Children's Charity
Help A London Child
Richard Cloudesley's Charity
Tesco Charitable Trust
Morris Charitable Trust
Sir James Roll Charitable Trust
Sir James Thorn Charitable Trust
The Coutts Charitable Trust
London Borough of Islington Youth Core
London Borough of Islington under 5's
London Borough of Islington - other restricted grants
Bridge House
SFI Education Trust Ltd
Wessex Youth Trust
Youth Opportunities Fund
North Islington Nurseries
Roald Dahl Foundation
Four Wings

STAFF WHO HAVE LEFT

THANKS TO ALL OUR STAFF, INCLUDING THE FOLLOWING WHO LEFT THIS YEAR:

Fateha Bibi
Natasha O'Neill
Delroy Laurence

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CHAIR'S REPORT

16 **YES WE CAN! A YEAR OF ASPIRATION,
MOTIVATION, INSPIRATION**

Hanley Crouch began the year with a series of workshop sessions for both staff and trustees where we formulated our collective vision for the future of the centre, based upon our own aspirations and ambitions for Hanley Crouch and the needs of the community it serves. This became the basic building blocks of our Business Plan to carry us forward.

The last year has been one of building on the good progress made in the previous year around better infrastructures and securing additional funds to provide more services for the local community. A successful grant application allowed us to start working towards becoming more self-sustainable and we have held a series of meetings with our neighbouring community centres (Whittington Park and Hornsey Lane Estate) to look at ways that we can work more collaboratively. As a result,

we now share financial and maintenance resources, which has allowed us to make savings but also to provide a more holistic approach to the provision of services for the local community in North Islington. The next step will be to look at further sharing of resources which will include staff and services such as hall bookings etc.

The Elderly, Young People and Children services that we provide have continued to grow and develop and we are looking forward enthusiastically to the next 12 months. As a result of feedback from our users, we have provided free exercise classes for the Elderly and for parents/carers. We also run a three day per week free Drop-in service (Stay and Play) for children under 5 and their parents/carers and a Toy Library which provides free toys to borrow. Following the success of Stay and Play, we are looking to extend these types of health services and will be doing some needed outreach and evaluation work to find out what we should and what we can in reality provide, this is in the planning process.

Despite financial restraints, we organised exciting residential breaks for both the Summer Scheme and Youth Club, thanks to some sterling fund raising efforts by the Project Leaders.

Finance is a perennial issue but we appear to have come out of a particularly challenging few years which almost resulted in the closure of the centre. In order to become more self sustainable, we have leased part of our premises out to two local organizations that provide respite support for parents with severely disabled children. Whilst this has allowed us to secure more finances to support the centre, it has also raised awareness around disability issues for us which has helped us grow and learn as an organization and also add to the range of services we provide as an organization.

We are aware that the current economic climate may mean that there will be an increase in the usage of our services, without a major increase in income. We are ready for the challenge. The next year will be pivotal to the strategic direction of Hanley Crouch and we look forward with renewed optimism.

We are most grateful for the work put in by the staff, volunteers and trustees over the past year and particular thanks must go to our Centre Manager; Amalia Haralambous, and latterly to our Interim Centre Manager; Colin Adams, who have all worked tirelessly to ensure the continued growth, diversity and sustainability of the centre and its services to our community.

Sally Sturgeon
Chair of Trustees

STATEMENT OF RESPONSIBILITIES OF THE COMMITTEE OF MANAGEMENT

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Company law requires the Committee of Management to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the society and of the surplus or deficit of the society for that period.

In preparing those financial statements the Committee of Management are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Committee of Management is responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the society and to enable them to ensure that the financial statements comply with the Companies Act 2006. It is also responsible for safeguarding the assets of the society and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In accordance with company law, as the company's directors, we certify that:

- so far as we are aware, there is no relevant audit information of which the company's auditors are unaware; and
- as directors of the company, we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Risk management

The Committee of Management have identified the major risks to which the charity may be exposed and have set up systems and procedures to mitigate risks. There are sound internal controls in force to safeguard the charity's assets. Risks have been categorised and areas of risk identified.

Reserves policy

Hanley Crouch intends to be around for a long time and so funds need to be designated for that. Accordingly in line with its Strategy Plan it has designated a fund for Long term Strategies, on which to build and ensure continuity. The Trustees would like to have the necessary unrestricted funds of at least three months' expenditure to create a stable infrastructure in which to grow and develop in an increasingly challenging time. Where it cannot always have unrestricted reserves, it fundraises carefully to have restricted funds secured for the various activities and projects and so maintain a greater diversification of funding sources.

Auditors

A resolution to re-appoint Simpson Wreford & Co., for the ensuing year will be proposed at the Annual General Meeting.

The above report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

By Order Of The Board

R Watts
Director

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INDEPENDENT AUDITORS' REPORT

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TO THE MEMBERS OF HANLEY CROUCH COMMUNITY ASSOCIATION LTD FOR THE YEAR ENDED 31 MARCH 2010

We have audited the financial statements of Hanley Crouch Community Association Ltd on pages 21 to 30 for the year ended 31 March 2010. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein and the requirements of the Financial Reporting Standard for Smaller Entities (effective April 2008)

This report is made solely to the charity's members, as a body, in accordance with Section 43 of the Charities Act 1993. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this

report, or for the opinions we have formed.

Respective Responsibilities Of The Director And Auditors

The director's responsibilities for preparation of the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Director's responsibilities.

The trustees have elected for the financial statements not to be audited in accordance with the Companies Act 2006. Accordingly we have been appointed as auditors under section 43 of the Charities Act 1993 and report in accordance with regulations made under section 44 of that Act.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether

the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 2006. We also report to you if, in our opinion, the Trustee's Report is not consistent with the financial statements, if the company has not kept adequate accounting records, if the charity's financial statements are not in agreement with the accounting records and returns, or if we have not received all the information and explanations we require for our audit.

We read the Trustee's Report and consider the implications for our report if we become aware of any apparent misstatements within it. We are not required to consider whether the statement in the Trustee's Report concerning the major risks to which the charity is exposed covers all existing risks and controls or to form an opinion on the effectiveness of the charity's risk management and control procedures.

Basis Of Opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements by the director in the preparation of the financial statement and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and

explanations which we considered necessary in order to provide us with sufficient, reliable and relevant evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements. We have undertaken the audit in accordance with the APB Ethical Standards including APB Ethical Standard – Provisions Available for Small Entities, in the circumstances set out in note 14 to the financial statements.

Opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice applicable to smaller entities, of the state of the charity's affairs as at 31st March 2010 and of its incoming resources and application of resources including its income and expenditure, in the year then ended;
- the financial statements have been properly prepared in accordance with the Companies Act 2006

C A Graham (Senior Statutory Auditor)

for and on behalf of Simpson Wreford
& Co, Statutory Auditor

Registered Auditor and Chartered
Accountants

Wellesley House, Duke of Wellington Avenue,
Royal Arsenal, London SE18 6SS

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STATEMENT OF FINANCIAL ACTIVITIES

22

INCORPORATING INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2010

All of the results *right* were derived from continuing activities.
The Association has no recognised gains or losses other
than those dealt with *right*. Movements in funds are disclosed
in note 13 to the financial statements.

| | Note | Unrestricted funds £ | Revenue restricted funds £ | Capital restricted funds £ | 2010 Total £ | 2009 Total £ |
|--|------|----------------------------|-------------------------------------|-------------------------------------|-----------------|-----------------|
| Incoming Resources | | | | | | |
| <i>Incoming resources from generated funds</i> | | | | | | |
| Voluntary income | 2 | 149 | - | - | 149 | 293 |
| Investment income | | 44 | - | - | 44 | 782 |
| <i>Incoming resources from charitable activities:</i> | | | | | | |
| Laundry Resource Centre | | 140,943 | 10,000 | - | 150,943 | 82,293 |
| After School Club | | 11,166 | 37,855 | - | 49,021 | 62,933 |
| Youth Centre | | 5,070 | 55,322 | - | 60,392 | 76,282 |
| Services for Older People | | 300 | 26,500 | - | 26,800 | 34,327 |
| Services for Under 5's | | - | 13,135 | - | 13,135 | 17,163 |
| Learning Centre | | - | - | - | - | 2,929 |
| Building development | | - | - | - | - | - |
| Total incoming resources | 4 | 157,672 | 142,812 | - | 300,484 | 277,002 |
| Resources Expended | | | | | | |
| <i>Cost of generating funds</i> | | | | | | |
| Fundraising | | 17,202 | - | - | 17,202 | 19,668 |
| <i>Charitable activities</i> | | | | | | |
| Laundry Resource Centre | | 78,960 | 3,719 | 7,116 | 89,795 | 58,185 |
| After School Club | | - | 64,203 | - | 64,203 | 56,008 |
| Youth Centre | | - | 88,825 | - | 88,825 | 79,495 |
| Services for Older People | | 4,740 | 21,453 | - | 26,193 | 23,487 |
| Services for Under 5's | | - | 25,045 | - | 25,045 | 21,680 |
| Learning Centre | | - | - | - | - | 23,118 |
| Building development | | - | - | 27,190 | 27,190 | 27,190 |
| Governance costs | | 8,693 | - | - | 8,693 | 8,495 |
| Total resources expended | 4 | 109,595 | 203,245 | 34,306 | 347,146 | 317,326 |
| Net incoming/(outgoing) resources for the year before transfers | 4 | 48,077 | (60,433) | (34,306) | (46,662) | (40,324) |
| Transfers | | (92,805) | 92,805 | - | - | - |
| Net movement in funds | | (44,728) | 32,372 | (34,306) | (46,662) | (40,324) |
| Reconciliation of funds | | | | | | |
| Funds at the start of the year | | 50,042 | (6,216) | 121,021 | 164,847 | 205,171 |
| Funds at the end of the year | | 5,314 | 26,156 | 86,715 | 118,185 | 164,847 |

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**BALANCE SHEET
AS AT 31 MARCH 2010**

| | Notes | £ | 2010 £ | 2009 £ |
|--|-------|---------------|----------------|----------------|
| Fixed Assets | | | | |
| Tangible assets | 8 | | <u>127,303</u> | <u>161,609</u> |
| Current Assets | | | | |
| Debtors | 9 | 21,828 | | 19,398 |
| Cash at bank and in hand | | 74,881 | | 72,367 |
| | | 96,709 | | 91,765 |
| Creditors: Amounts falling due within one year | 10 | 72,827 | | <u>33,527</u> |
| Net current assets | | | 23,882 | <u>58,238</u> |
| Total assets less current liabilities | | | 151,185 | 219,847 |
| Creditors: amounts falling due after more than one year | 11 | | 33,000 | <u>55,000</u> |
| Net assets | | | 118,185 | <u>164,847</u> |
| Represented by | | | | |
| <i>Restricted funds:</i> | | | | |
| Revenue | | | 26,156 | (6,217) |
| Capital | | | 86,715 | 121,021 |
| <i>Unrestricted funds:</i> | | | | |
| General | | | 5,315 | 40,043 |
| Designated | | | - | 10,000 |
| Total Funds | 13 | | 118,185 | <u>164,847</u> |

The accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the board on and signed on its behalf by

R Watts
Director/Trustee

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2010**

1 Accounting policies

- a) The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards, the Charities SORP 2005 the Financial Reporting Standard for Smaller Entities (effective April 2008) and in accordance with the Charities Act 1993.
- b) Grants are recognised in full in the statement of financial activities in the year in which they are receivable. Grants for the purchase of fixed assets (including site improvements) are credited to restricted incoming resources on the earlier date of when received or when they are receivable. Depreciation on the leasehold improvements is charged against the capital fund.
- c) Donated services and facilities are recognised as an incoming resource where the provider of the service has incurred a financial cost. Volunteer time is not included in the financial statements.
- d) Resources expended are recognised in the period in which they are incurred. Resources expended include attributable VAT which cannot be recovered.
Resources expended are allocated to the particular activity where the cost relates directly to that activity. Governance costs include the cost of compliance with the charity's constitutional and statutory requirements. Charitable activities costs include the direct costs of providing services, as well as a share of overheads. Overheads are allocated as follows, on the basis of the estimated time spent by core staff.

| | Premises overheads | Office running costs |
|---------------------------|-----------------------|-------------------------|
| Laundry Resource Centre | 26% | 26% |
| After School Club | 22% | 22% |
| Youth Centre | 32% | 32% |
| Services for Older People | 10% | 10% |
| Services for Under 5's | 10% | 10% |

The costs of generating funds relate to the costs incurred by the charitable company in raising funds for the charitable work.

- e) Unrestricted funds are donations and other incoming resources receivable or generated for the objects of the charity.
- f) Depreciation is provided using the following rates and bases to reduce by annual instalments the cost, less estimated residual value, of the tangible assets over their estimated useful lives:-
- | | | |
|----------------------------------|-----|------------------|
| Leasehold Improvements | 10% | straight line |
| Equipment, fixtures and fittings | 33% | straight line |
| Motor vehicles | 15% | reducing balance |
- Items of equipment are capitalised where the purchase price exceeds £1000 except where the item is expected to have a life expectancy of less than two years' good use.
- g) Liabilities are recognised at the point that there is a probability of transfer of economic benefits.
- h) Rentals payable under operating leases are taken to the statement of financial activities on a straight line basis over the lease term.

| 2 Voluntary income | Restricted £ | Unrestricted £ | 2010 £ | 2009 £ |
|---------------------------|-----------------|-------------------|------------|------------|
| Total | <u>-</u> | <u>149</u> | <u>149</u> | <u>293</u> |

| 3 Revenue Grants | | | |
|---|----------------|---------------|----------------|
| London Borough of Islington [Core Grant] | | 71,400 | 71,400 |
| London Borough of Islington [Future Jobs] | | 16,283 | 16,283 |
| London Borough Islington [In Touch] | 22,016 | | 22,016 |
| Henry Smith Charity | 26,500 | | 26,500 |
| Children In Need | 24,925 | | 24,925 |
| City Bridge Trust | - | | - |
| Jack Petchey Foundation | 1,200 | | 1,200 |
| Islington Childrens Services - Under 5's | 6,755 | | 6,755 |
| Islington Childrens Services - ASC | 7,430 | | 7,430 |
| Four Acre Trust | 3,000 | | 3,000 |
| Capacity Builders | 10,000 | | 10,000 |
| Richard Cloudesley's Charity | - | | - |
| London Borough of Islington [Youth Core] | 24,728 | | 24,728 |
| London Borough of Islington [Carer and Toddler group and Toy Library] | - | | - |
| Other grants < £5,000 | 3,650 | 2,000 | 5,650 |
| SFI Education Trust Ltd | - | | - |
| Wessex Youth Trust | - | | - |
| Youth Opportunities Fund | 7,378 | | 7,378 |
| North Islington Nursery and Community Centre | 5,230 | | 5,230 |
| Roald Dahl Foundation | - | | - |
| Four Wings | - | | - |
| Total revenue grants | 142,812 | 89,683 | 232,495 |

| 3 Incoming resources | Gifts | Service | Trusts | Gifts | Hire | Users' | Interest | Total | Total |
|---|----------------------|------------------|-------------------|----------|---------------|---------------|-----------|----------------|----------------|
| | legacies & donations | level agreements | & grants (note 2) | in kind | & rents | fees & subs | | 2010 | 2009 |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Incoming resources from generated funds | 149 | | | | | | | 193 | 1,075 |
| Laundry Resource Centre | | 71,400 | 28,283 | | 44,660 | 6,600 | | 150,943 | 82,293 |
| After School Club | | | 37,855 | | | 11,166 | | 49,021 | 62,933 |
| Youth Centre | | | 55,322 | | | 5,070 | | 60,392 | 76,282 |
| Services for Older People | | | 26,500 | | | 300 | | 26,800 | 34,327 |
| Services for Under 5's | | | 13,135 | | | | | 13,135 | 17,163 |
| Learning Centre | | | | | | | | - | 2,929 |
| | 149 | 71,400 | 161,095 | - | 44,660 | 23,136 | 44 | 300,484 | 277,002 |
| 2009 | 293 | 70,000 | 168,201 | - | 12,293 | 25,433 | 782 | 277,002 | 277,002 |

| Resources expended | | | | | | | | | |
|---------------------------|----------------------|---------------------|----------------------|-----------------|------------------|-------------------|---------------|----------------|----------------|
| | Motor & travel costs | Events & activities | Premises & overheads | Staff costs (5) | Office & running | Professional fees | Depr-eciation | Total | Total |
| | £ | £ | £ | £ | £ | £ | £ | 2010 | 2009 |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Costs of generating funds | | | | 17,202 | | | | 17,202 | 19,668 |
| Charitable activities: | | | | | | | | | |
| Laundry Resource Centre | 2,150 | 2,037 | 18,392 | 46,661 | 13,439 | | 7,116 | 89,795 | 58,185 |
| After School Club | | 4,426 | 8,639 | 48,462 | 2,676 | | | 64,203 | 56,008 |
| Youth Centre | | 6,791 | 12,567 | 65,804 | 3,663 | | | 88,825 | 79,495 |
| Services for Older People | | 2 | 3,927 | 20,984 | 1,280 | | | 26,193 | 23,487 |
| Services for Under 5's | | 145 | 3,927 | 19,827 | 1,146 | | | 25,045 | 21,680 |
| Learning Centre | | | | - | - | | | - | 23,118 |
| Building development | | | | | | | 27,190 | 27,190 | 27,190 |
| Governance | | | | | 730 | 7,963 | | 8,693 | 8,495 |
| | 2,150 | 13,401 | 47,452 | 218,940 | 22,934 | 7,963 | 34,306 | 347,146 | 317,326 |
| 2009 | 3,075 | 8,894 | 21,699 | 211,716 | 27,466 | 8,914 | 35,562 | 317,326 | 317,326 |

5 Net (outgoing)/incoming resources

| | 2010 | 2009 |
|--|--------|--------|
| | £ | £ |
| Net incoming resources are stated after charging:- | | |
| Trustees remuneration | Nil | Nil |
| Trustees reimbursed expenses | Nil | Nil |
| Depreciation | 34,306 | 35,562 |
| Auditor's remuneration | 7,963 | 8,387 |
| Operating lease rentals: | | |
| Building | 8,500 | 8,500 |
| Equipment | - | 368 |

6 Staff costs

| | 2010 | 2009 |
|--------------------------|----------------|----------------|
| | £ | £ |
| Salaries and wages | 205,294 | 198,199 |
| Social security costs | 13,647 | 13,057 |
| Training and recruitment | - | 460 |
| | 218,941 | 211,716 |

No employee earned more than £60,000 during the year.

The average monthly number of employees during the year was made up as follows:

| | 2010 | 2009 |
|-------------------------------|-------------|-------------|
| | No. | No. |
| Fundraising | 0.1 | 0.1 |
| Charitable activities | 11.9 | 11.9 |
| Management and administration | 2.5 | 2.5 |
| | 14.5 | 14.5 |

7 Pension costs

The Association does not operate a pension scheme but complies with the requirements of Stakeholder Pension legislation.

8 Taxation

The charitable company is exempt from corporation tax as all of its income is charitable and is applied for charitable purposes.

| 9 Tangible assets | Leasehold Improvements £ | Fixtures, Fittings & Equipment £ | Motor Vehicles £ | Total £ |
|--|--------------------------------|--|------------------------|-----------------------|
| Cost | | | | |
| At start of year | 271,898 | 46,412 | 202,093 | 520,403 |
| Disposals in year | | | | |
| Additions in year | | | | |
| At end of year | <u>271,898</u> | <u>46,412</u> | <u>202,093</u> | <u>520,403</u> |
| Depreciation | | | | |
| At start of year | 157,728 | 46,412 | 154,654 | 358,794 |
| Disposals in year | | | | |
| Charge for year | <u>27,190</u> | <u>-</u> | <u>7,116</u> | <u>34,306</u> |
| At end of year | <u>184,918</u> | <u>46,412</u> | <u>161,770</u> | <u>393,100</u> |
| Net book value | | | | |
| At 31.03.10 | <u>86,980</u> | <u>-</u> | <u>40,323</u> | <u>127,303</u> |
| At 31.03.09 | <u>114,170</u> | <u>-</u> | <u>47,439</u> | <u>161,609</u> |
| 9 Debtors | | | 2010 | 2009 |
| | | | £ | £ |
| Grants receivable and trade debtors | | | 16,917 | 12,240 |
| Prepayments and accrued income | | | 4,911 | 5,336 |
| VAT due | | | - | 1,822 |
| | | | <u>21,828</u> | <u>19,398</u> |
| 10 Creditors: Amounts falling due within one year | | | £ | £ |
| Sundry creditors | | | 29,546 | 17,522 |
| Taxation and social security | | | 38,481 | 12,005 |
| Accruals and deferred income | | | 4,800 | 4,000 |
| | | | <u>72,827</u> | <u>33,527</u> |
| 11 Creditors: Amounts falling due in more than one year | | | £ | £ |
| London Borough of Islington soft loan | | | <u>33,000</u> | <u>55,000</u> |

12 Other professional services provided by auditors

In common with many entities of our size and nature we use our auditors to assist with the preparation of the financial statements.

13 Controlling party

The ultimate control of the charity resides with the Board of Trustees.

14 Movements in funds

| | At the start of the year £ | Incoming resources £ | Outgoing resources £ | Transfers between funds | At the end of the year £ |
|---|----------------------------------|----------------------------|----------------------------|-------------------------------|--------------------------------|
| Capital restricted funds: | | | | | |
| Building development | 39,425 | - | (27,190) | - | 12,235 |
| Transport and equipment capital | <u>80,596</u> | <u>-</u> | <u>(7,116)</u> | <u>-</u> | <u>74,480</u> |
| Total capital funds | <u>121,021</u> | <u>-</u> | <u>(34,306)</u> | <u>-</u> | <u>86,715</u> |
| Revenue restricted funds: | | | | | |
| Modernisation fund | - | 10,000 | (3,719) | - | 6,281 |
| Under 5's | - | 13,135 | (25,045) | 11,910 | - |
| After School Club | 6,890 | 37,855 | (63,574) | 18,829 | - |
| Advice & Information | - | 26,500 | (22,082) | 15,457 | 19,875 |
| Youth | <u>(13,106)</u> | <u>55,322</u> | <u>(88,825)</u> | <u>46,609</u> | <u>-</u> |
| Total revenue restricted funds | <u>(6,216)</u> | <u>142,812</u> | <u>(203,246)</u> | <u>92,805</u> | <u>26,156</u> |
| Total restricted funds | <u>114,805</u> | <u>142,812</u> | <u>(237,552)</u> | <u>92,805</u> | <u>112,871</u> |
| Unrestricted funds: | | | | | |
| Designated funds: | | | | | |
| Long-term strategies reserve (previous redundancy reserve) | <u>10,000</u> | <u>-</u> | <u>-</u> | <u>(10,000)</u> | <u>-</u> |
| Total designated funds | 10,000 | - | - | (10,000) | - |
| Laundry Centre | 40,042 | 157,672 | (109,594) | (82,805) | 5,315 |
| Total unrestricted funds | <u>50,042</u> | <u>157,672</u> | <u>(109,594)</u> | <u>(92,805)</u> | <u>5,315</u> |
| Total funds | <u>164,847</u> | <u>300,484</u> | <u>(347,146)</u> | <u>-</u> | <u>118,185</u> |

Movements in funds (continued)

The building development funds were given specifically for the purpose of meeting refurbishment costs of the Laundry building in Sparsholt Road.

15 Purposes of revenue restricted funds

Balances on restricted funds represent unspent funds given specifically for individual activities. These balances will be carried forward and spent on each specific activity in the following year. The Association's work falls broadly into five main categories: The Laundry Resource Centre, After School Club, Under 5's, Older People, and the Youth Centre. The Resource Centre consists mainly of providing a resource to the community, particularly other non-profit organisations and providing hall hire and meeting facilities, as well as transport. The After School Club fund is for the provision of After School club services including Team Active and the holiday play scheme as well as occasional residential activities for 5-12 year olds. The Under 5's fund is used for the purpose of the provision of a Toy Library service, as well as a Stay and Play scheme. The Youth fund is used for the provision of Youth Club services, as well as the In Touch project for 13-19 year olds. The Advice and Information fund is used to provide a pop-in service to the over 50's.

16 Transfers between funds

Transfers between funds are authorised by the management committee with a view to reducing deficits.

17 Analysis of net assets

| | Capital Restricted Funds | Revenue Restricted Funds | Designated Funds | General Funds | Total Funds |
|-----------------------|--------------------------------|--------------------------------|---------------------|------------------|-----------------|
| | £ | £ | £ | £ | £ |
| Tangible fixed assets | 86,715 | - | - | 40,588 | 127,303 |
| Net current assets | - | 26,156 | - | (2,274) | 23,882 |
| Long term liability | | | | (33,000) | (33,000) |
| | 86,715 | 26,156 | - | 5,314 | 118,185 |

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